



The Barbados Yacht Club

Annual Report

2019



ANNUAL GENERAL MEETING

THE BARBADOS YACHT CLUB

2019

In accordance with Rule 15 of the Rules of the Barbados Yacht Club, notice is hereby given that the Ninety-second Annual General Meeting of the Club will be held on Wednesday, 18th December, 2019 at the Club-House at 6.00 p.m.

Mr. Steven Scott
General Manager

AGENDA

1. To confirm the minutes of the previous Annual General Meeting, which was held on Wednesday 19th December, 2018. Copies of the minutes have been posted on the notice board in accordance with Rule 18 (a)(i).
2. To consider matters arising from such minutes.
3. To receive a report from the Committee and the Financial Statements for the year ended 30th September, 2019.
4. To elect Flag Officers.

NOMINATIONS

COMMODORE	-	Mr. Dick Stoute)	Proposed by Mr. William Temprow
VICE-COMMODORE	-	Mr. James Tasker)	Seconded by Mr. Dan Stoute

In accordance with Rule 19(a) the following were nominated for Committee Members

NOMINATIONS

Dr. Christine Parkinson)	Proposed by Mr. William Temprow
Mrs. Sophie Worme)	Seconded by Mr. Dan Stoute
Mr. Cezario (Zari) Evelyn)	

5. There being no other nominations the Committee Members are duly elected.
6. To appoint Auditors and fix their remuneration.
7. General Business.

REPORT OF THE COMMITTEE

FOR THE YEAR ENDED 30TH SEPTEMBER, 2019

2019

1. MEMBERSHIP

At the end of the year the membership comprised:

	<u>2019</u>	<u>2018</u>	<u>2017</u>
Honorary Life Members	17	20	22
Full Members	667	692	720
Privileged Members	0	171	166
Junior Members	<u>4</u>	6	3
	688		
Provisional Members	172	13	7
Ordinary Temporary Members	11	2	2
Honorary Members	4	3	3
Overseas Members	<u>45</u>	55	55
	232		
	===	===	===
	940	963	978

There was a decrease in membership for the year by 43. New members joining the Club numbered 26 there were 29 resignations and 7 removals. The Committee deeply regrets to record the deaths of the following 10 members:

Mrs. J. Massiah
Mr. I. H. Proverbs
Mr. J. Hutson
Mr. G. Horak

Dr. W. Crookendale
Mrs. E. Peters
Mr. A. Hoad

Mr. E. Bayley
Mr. R. Beale
Mr. B. Barnes

2. FLAG OFFICERS

Mr. Dick Stoute was elected Commodore & Mr. James L. J. Tasker was elected as Vice-Commodore.

3. TRUSTEES

The trustees of the Club are:

Mr. P. R. P. Evelyn, Q.C
Mr. J. M. A. Hoad
Mr. H. E. Tryhane
Mr. C. F. Packer

4. COMMITTEE

The following members served on the Committee:

THE COMMODORE - Mr. D. Stoute
THE VICE-COMMODORE - Mr. J. Tasker

Mr. C. Rogers
Mr. A. Gill
Mr. J. Beale
Mrs. D. Edghill
Mr. H. Cuke
Mr. A. Birkett

REPORT OF THE COMMITTEE

FOR THE YEAR ENDED 30TH SEPTEMBER, 2019 *(Cont'd)*

2019

5. SUB-COMMITTEE

The Committee wishes to thank the following Sub-Committees for their work during the year.

(a) BOATING FACILITIES

Mr. C. Rogers - Chairman
Mr. A. Hodgkinson
Mr. D. White

(b) ENTERTAINMENT

Mr. A. Birkett - Chairman
Mr. P. Marshall
Mrs. S. Foster

(c) FINANCE

Mr. H. A. Cuke - Chairman
Mr. D. Stoute
Mr. J. L. J. Tasker

(d) FOOD AND BEVERAGE

Mr. D. Stoute - Chairman
Mr. J. Beale
Mr. Z. Evelyn
Mrs. S. Miller

(e) HOUSE AND GROUNDS

Mr. A. Gill - Chairman
Mr. N. Lashley
Mr. D. Belcher

(f) SAILING

Mr. D. Stoute - Chairperson
Mr. P. Burke
Mr. G. Coles
Mrs. P. McIntyre
Mrs. A. Tindale

(g) TENNIS

Mr. D. Edghill - Chairman
Mr. J. Tasker
Mr. B. Cadogan
Mr. H. Mackenzie

As the name implies, the Barbados Yacht Club centres on boating activities and the people who enjoy the social interactions of a shared interest.

EQUIPMENT

Our new tractor, which we received last year, has had the safety frame installed and the tow bar fitted and is now fully operational. The old tractor was sold and moved off the premises.



After 16 years of service, the 2 Yamaha outboard engines on the Audley Beckles were replaced this year with 2 Mercury outboard engines. The Audley Beckles is principally used to drop and retrieve markers and as the start boat for the many yacht races that are organized through the Club. Let's hope that we can get another 16 years out of the Mercurys!

STANDARDIZATION & BILLING

The standardizing of charges by the square foot of all watercraft, has been completed and seems to be working very well. The current charge is .55 cents per square foot. We use a 5-year moving average of the audited Boating expenses divided by the total square footage of the registered water craft to determine the rate, which is reviewed yearly. This brings accountability and transparency to how the charge is determined. The charge was reviewed in July 2019 by management. They proposed not to increase the charge and this was approved by the Committee so that is good news to all you boaters who store your watercrafts at the Club.

The process of documenting the boating procedures and implementing the necessary systems to keep an accurate record of the watercrafts coming and leaving the Club has started. Management would appreciate your support in following the established procedures. They are always looking at ways to improve the offering to members. While sometimes they may not be able to accommodate your request, they certainly try their best under the established rules and guidelines.

THEFT

Unfortunately, we did have a couple of issues where items were stolen from members' boats this year and in one case a rubber dingy was reported stolen. In most instances we were able to provide video footage to the police to assist them in their investigations. In the case of the rubber dingy however, the timeline of when it was last recorded on the property and when it was reported missing by our member was outside of the footage that is stored before it is recorded over.

WHAT WE HEARD FROM MEMBERS

This year we did have a request by the power boaters, to extend the hours of the boatmen in the summer months from 5 pm to 6 pm. With the sun setting later, they wished to stay out longer. While we were not able to accommodate the request 100%, we were able to extend it to 5:30 pm under our current union agreement. We are working on trying to accommodate the 6 pm request next year. During the winter months, when it gets darker earlier, we will be reverting to 5 pm.

Thank you for your suggestions and keep the ideas coming! There is a Suggestion/Complaints book in the office specifically for the Boating as well as House and Grounds areas. We like hearing from you so that we can improve and work toward having a club where everyone's ideas are considered. Your ideas may benefit everyone.

THANK YOU

Finally, we would like to thank all the BYC Staff for their care and hard work. We appreciate their willingness to help and also their diligence in keeping the boating areas clean and tidy. A heartfelt thank you to Mr. Gonsalves and his boating team of Rawle, Kenrick, Kenneth and young Kenneth for the great job they do in assisting our boating membership with the launching and hauling out of the boats, kayaks, paddle boats and other items. Thank you also to the Boating Sub-Committee members: Mr. Alan Hodgkinson and Mr. Darren White for their valuable contributions and support during the year.

Thanks to everyone for your suggestions and support.

Report to the Committee and Membership of the Barbados Yacht Club for entertainment for the year 2019.

January - Glenn Johansen
February- The Red Men
March- Dave Collins Duo
April - Glenn Johansen
May- Dj Chilly and Mylon on sax.
June- Bay St Jazz Ensemble
July- Dj Chilly
August- Alan Shepherd
September- The Sundogs
October- The Red Men
November- Kite



I am pleased to report that most last Friday Night parties were well attended and this continues to be popular with our regular membership and their guests.

During the course of the year we also had some other entertainment outside of last Friday's. In April we had Spice perform to a large appreciative crowd and I look forward to having them again.

In July we had "Soca on the beach" featuring such artists as Red Plastic bag, Gabby, Biggie Irie and others, this too was very well attended.

In October "Sail for Sight" held a fundraiser and another great line up of artists was on hand. The event was a success, with much thanks to Mr John Roett!

This Old Year's night promises to be one of the best in recent memory, as we have two live bands performing on the beach, Ivory and Get Back, along with Dj Larry Kinch.

Tickets are selling well and we anticipate a good turnout and a good party.

My best wishes to you all for 2020.

Alan



FOOD & BEVERAGE

Report

2019

Early in this financial year, some corrective action was taken which helped reduce food costs. The cost reduction was sustained for the rest of the year and contributed to a much improved financial performance. Whereas, last year Food and Beverage made a loss of close to \$231,000, this year the loss has been reduced to \$47,000, a \$184,000 turn around.

We appointed two new supervisors during the year. Ms. Kay Clarke who has been with the Club for 20 years applied for and was promoted to the position of Supervisor. Mr. Rodney Webb was appointed to be our other Supervisor. Several candidates were interviewed for these posts and Kay and Rodney outshone the others. Both have been confirmed in their positions after their probation. I would like to congratulate them both and I look forward to their contribution to the continued improvement of this essential part of the Club's service to its members.

The Club bought software that integrates with the Jonas Club Management System to provide inventory management and menu costing. While the inventory management was quickly put into service and has improved inventory control through using bar codes and easier interfaces, the menu costing aspect has taken much longer to implement, as various difficulties had to be worked out with the suppliers and with the providers of the Jonas Club Management software. Our General Manager has been working on this implementation and we expect that early next year we will be able to accurately price our menus and be able to compare theoretical gross profits with actual gross profits. We expect that this will allow us to more closely account for food costs.

Food and Beverage Sales peaked at \$2.2 Million in 2010 and have gradually fallen since then, except for when we hosted regattas in 2016. Last year Sales were \$ 1.8 million and I am happy to report that during the current year sales increased to \$ 1.9 million. While Buffet Sales continue to drop, all other areas have shown an increase. The Sales increase along with improved controls contributed to a gross profit (after food labour) of \$253,000 up from \$144,000 last year. Overheads were also reduced from \$376,000 to \$300,000.



The white board daily specials have been favourably received. We have also had an uptick in positive comments on food quality and service levels and expect to be able to continue to improve in the current year. I think that the sales increase shows that members are responding to the improvements and will continue to do this once service levels and product quality increase. We need to completely revamp our beach menu and I expect that the new Food and Beverage Committee will be working closely with Steve, our General Manager, Nicole our Food and Beverage Manager and the recently appointed supervisors to achieve this.

Our bar tends to get clogged up quickly when there is high demand and in an effort to reduce waiting times, we have obtained advice from Club members who work in this business and are in the process of implementing changes, which we expect will lead to a faster bar service during peaks. Our Bar has several limitations, but is difficult to modify. We may have to completely redo it in the near future, but in the interim we are trying options that are less expensive.

The improvements achieved this year were won against trying circumstances and I would like to thank all concerned for their contribution to the improved performance. I would also like to thank members for their consideration, advice, cooperation and help, as the Committee and Staff work to improve their food and beverage experience at the Club.



HOUSE & GROUNDS

Report

2019

In our quest to maintain and upkeep the Club to the best possible standard, we made the following improvements this year:

- Replaced the Canopy adjacent to the Clubhouse.
- Restored the upstairs pine floor in the Clubhouse to its original natural beauty and discarded the old linoleum.
- Repaired the patio in the Clubhouse.
- Repainted the bathrooms at the Beach Bar.
- Planted two trees on the beach which in time will provide shade for all to enjoy.
- Pruned some of the existing trees.

Our thanks to **Caribbean Shade** for replacing the Canopy and **Shelbury Construction** for repairs to the patio.

Thanks also to the House & Grounds Department for their support during the year.

Anthony



The sailing season got underway with the **Taylor's Cycle Centre** sponsored J/24 and Offshore Regattas which were sailed on the same day in early January. These were followed in mid-January by **Barbados Sailing Week**, organised by the Barbados Cruising Club. The **Yacht Club Series** then continued with J/24, Offshore and Dinghy Regattas being held on most Sundays throughout the season from the end of January until early July, thanks to the generous sponsorship from **Taylor's Cycle Centre, Armstrong Agencies, Golden Ridge Farms, Stansfeld Scott & Massy Stores.**

The Barbados Sailing Association held its annual **Barbados Old Brigand Rum Regatta** in mid-March, and this was followed by the popular **Harris Paints** and **Lucky Horseshoe Regattas** in mid and late June. The **National Dinghy Championships**, organised by the Barbados Sailing Association, were then sailed over a single weekend towards the end of September.

The J/24 Club also organised several regattas through the season including the **Tiki Bar Regatta** and the **J/24 Open Championships**. As always, the windward-leeward courses sailed along the South Coast in both regattas were enjoyed by spectators on the boardwalk and they brought sailing into the public domain.

Several local yachts also participated in overseas regattas again this year. In late January, two boats took part in the **2019 Grenada Sailing Week**. Shangri La placed fifth overall in the Classics Class and Fadeaway placed fourth in the J/24 Class. Whistler took part in the **39th St Maarten Heineken Regatta** in early March and placed first overall in CSA 4. Four Barbados boats then took part in the **Bequia Easter Regatta**. Sail La Vie was victorious in Cruising Class I and the other three boats made a clean sweep of the J/24 Class, with Pheonix placing first, Bunga Bunga second and Fadeaway third.



Towards the end of October, Mr. Charlie Gloumeau and his crew from Bunga Bunga flew north to take part in the **2019 J/24 World Championships** which were held in Biscayne Bay, Miami. A total of seventy-nine teams from nineteen countries took part in the Championships, and after sailing ten races in wind conditions that varied from 5 to 25 knots over the five days, team Bunga Bunga finished in forty-seventh place overall.

Two of our dinghy sailors also competed in various events overseas during the year. Amy Cox represented Barbados in the **Laser North American Championships** in Brant Beach, New Jersey, the **Pan Am Games** in Lima Peru and the **Caribbean Dinghy Championships** in Antigua, whilst Scott Gittens represented Barbados in **World Sailing's World Cup Series** in Miami, the **Laser MidWinters** in Clearwater and the **CORK Olympic Classes Regatta** in Kingston, Ontario.

Mention must also be made of the achievements of Conviction. Flying the Barbados flag and skippered by Clint Brooks, Conviction sailed with success in several regional and international events, including the **Round Antigua Race**, **BVI Spring Regatta**, **Pineapple Cup** – Miami to Montego Bay Race, and the **50th Anniversary Transpacific Yacht Race** from Los Angeles to Honolulu, Hawaii, a distance of about 2,225 nautical miles.

Towards the end of last year, veteran sailor and GP14 World Champion, Bill Temprow, volunteered to sail, single-handed, around Barbados to raise funds for the Lions Eye Care Centre of the QE. The **Sail for Sight** charity was set up, and after much hard work and planning by the Sail for Sight Committee, Bill achieved his goal on 13th October. Sailing anticlockwise around Barbados, Bill was met at North Point by a flotilla of boats that accompanied him down the West Coast to his finish in Carlisle Bay, where he received a hero's welcome at the Esplanade and later at the Yacht Club.



SAILING Sub-Committee

Report (Cont'd)

2019

With Ché Alleyne's recovery, and the generous assistance of the Barbados Sailing Association and the Barbados Optimist Dinghy Association, the **Sailing Academy** started back operations in July and was able to offer Summer Sailing Camps throughout the months of July and August, and an after-school programme through the autumn school term. Christmas Camps are also planned for the Christmas holidays.

Finally, we would like to thank all our sponsors; **Taylor's Cycle Centre, Armstrong Agencies, Golden Ridge Farms, Stansfeld Scott, Massy Stores, Lucky Horseshoe** and **Harris Paints** for their continued support this year.

Special thanks also go out to all the BYC staff, especially to Mr. Gonsalves and his team of boatmen; Rawle Sealy, Kenrick Sealy, Kenneth Gittens and Kenneth St Hill for all their help and support during the year, and to Mr. Peter Burke for the many hours he spends setting courses, working out performance handicaps and being out on the water serving as Principal Race Officer for all the Regattas.



SAILING RESULTS

Report (Cont'd)

2019

TAYLOR'S CYCLE CENTRE

J24 Regatta

1 st	College Funds	Mr. Jason Tindale
2 nd	Bunga Bunga	Mr. Raphael Grison
3 rd	Glory Daze	Dr. Augustus Reader

Offshore Regatta

1 st	Sail La Vie	Mr. W. Temprow
2 nd	Shangrila	Mr. Jonathan Gittens
3 rd	Lantana	Mr. Geoffrey Evelyn

WIND SURFER - Offshore Regatta

Participation	Mr Trevor Hunte
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Dinghy Regatta | Laser Radial

1 st	Amy Cox
2 nd	Jacob Binnema
3 rd	Holly Trew

Laser Stanard

1 st	Jason Tindale
2 nd	Andrew Budgen

Optimist

Participation	Sam Miell
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CLAYTON'S KICK

Dinghy Regatta | Laser Standard

Participation	Andrew Budgen
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Laser Radial

1 st	Jason Tindale
2 nd	Amy Cox
3 rd	Holly Trew

Optimist

Participation	Sam Miell
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SAILING RESULTS

Report (Cont'd)

2019

STANSFELD SCOTT

J24 Regatta

1 st	College Fund\$	Mr. Jason Tindale
2 nd	Glory Daze	Dr. Augustus Reader
3 rd	Phoenix	Mr. Gregory Webster

MASSY STORES

Offshore Regatta

1 st	Lantana	Mr. Geoffrey Evelyn
2 nd	Dragon Magic	Dr. Michael Krimholtz
3 rd	Tropic Bird	Dr. Priscilla Richardson

Dinghy Regatta

Laser Radial

1 st	Jason Tindale
2 nd	Amy Cox
3 rd	Holly Trew

GOLDEN RIDGE FARMS

Offshore Regatta

1 st	Sail La Vie	Mr. William Temprow
2 nd	Shangri La	Mr. Jonathan Gittens
3 rd	Lantana	Mr. Geoffrey Evelyn

This past year saw a number of events taking place at the Barbados Yacht Club's (BYC's) tennis venue.

In the 2019 Annual Interclub tennis competition, our performance was on par with previous years. BYC came out of the round robin in the top 4 and reached the semi – finals, eventually placing 3rd overall behind the winners, Windward, and Ocean View who placed 2nd. The men's and ladies' teams were ably captained by Jason Small and Donna Fields, respectively.

It was especially encouraging to see our young brigade enjoying some success. James MacKenzie featured in singles despite having to miss a few matches due to National Duty in the U16's. Liam Gill showed great maturity and versatility in being willing and able to play both singles & doubles when required for the benefit of the team. Young Alex Small (14), in his first year representing the Club at this level, continued to show great promise as a dominant doubles player, taking on some big guns and not backing down. Another debutant, Christian Gill (14), impressed all with his intimidating serve. Given the rate of their improvement, it is fully expected that next year these youngsters are going to be even stronger, more experienced and will as such form the nucleus of the BYC team!

We cannot of course forget our senior players - Jimmy Tasker lending a hand when needed, Roger Edghill still dominant with his serve return, Brian Cadogan on top of the net at all times, James Johnson seeming to be our mixed doubles specialist, and Jason Small playing in all positions from singles to mixed doubles. Congrats to all!



The Committee would like to acknowledge and thank the sponsors of the overall Inter Club Tournament, Lucky Horse - Shoe and Windward Agencies, without whom this successful event would not have been possible.

Due to the attractiveness of our tennis venue, BYC again hosted the International Tennis Federation (ITF)'s junior tournament in 2019. As in past years, the tournament took place over a week and features participation of internationally ranked juniors. The Tennis Committee sees this as an important event, as it represents a wonderful opportunity for local and regional juniors to play against world class competition without having to travel far afield. Our thanks once again go to our M. J. Symmonds and her team for their continued support in organizing and running this event to the exacting international standard that is required.

There was more exciting news on the junior level as the Tennis Committee organized a series of coaching clinics earlier in the year, which were well attended and were a resounding success. High Level Coaches such as Damien Applewaite (Barbados' Davis Cup Captain) and Ryan Mosely (as well as our own Harry Mackenzie and James Johnson) were on hand to guide the players, who ranged in age from 6/7 to 18. It was also most encouraging to see the older and more experienced players helping the younger ones along, as this will auger well for the future of tennis at the Club.



TENNIS

Report (Cont'd)

2019

Further on the junior scene, this past summer Cherice Edwards' "Island Tennis" junior summer camp was held at the Club, as it has been for the past few years. This camp includes up to 25 kids with 3 to 4 coaches on hand. Whilst it is primarily a tennis camp, there is also an emphasis on general development of skills and diverse activities. In addition to tennis, there are extra activities every day e.g. sports day, treasure hunts, riddle challenges, sand - castle wars, crafts etc., and the camp has proven over a number of years to be popular and successful.



In an attempt to foster the development of junior tennis at the Club, The Tennis Committee is currently working on an initiative, which will involve tennis scholarships being offered to young players having demonstrated ability. One idea which has been floated, is the use for this purpose of the Junior Membership category of membership, in order to include such persons within the Club's membership and tennis fraternity in order to development a mentorship development program.

Turning to the senior level, the Club had the privilege of hosting the 2019 Senior International Clubs Doubles Tournament, during the week 8th-12th April, 2019, which was well enjoyed by all participants. There were teams from the IC's of Austria, Bermuda & Bahamas (combined), Canada, Ireland, USA and Barbados. Due to occasional showers during the week some matches were interrupted, including the Finals between the IC of Barbados and IC of the USA, which were incomplete, leaving both teams as joint winners. A highlight of the event was a tennis clinic put on by the IC teams for specials needs kids from the School House of Special Needs, which was greatly enjoyed by the children.

In closing, none of this would be possible, and the Club would not be in a position to remain a top choice for events of such a high standard, were it not for the outstanding efforts of the house and ground staff at the Club. The BYC Tennis Committee would therefore like to extend its sincere gratitude to all such persons for their long - standing commitment and contributions in this regard.



THE BARBADOS YACHT CLUB

FINANCIAL STATEMENTS 30TH SEPTEMBER, 2019

CONTENTS	Page
Independent Auditors' Report	20
Balance Sheet	23
Statement of changes in members' funds	24
Statement of income and expenditure	25
Statement of cash flows	26
Notes to the financial statements	27 to 36

INDEPENDENT AUDITORS' REPORT

To the Members of the Barbados Yacht Club

Qualified opinion

We have audited the financial statements of the Barbados Yacht Club (the Club), which comprise the balance sheet as of 30th September, 2019 and the statements of changes in members' funds, income and expenditure and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the effects of the failure to record the defined benefit pension plan asset or liability and any related cost, the financial statements present fairly, in all material respects, the financial position of the Club as of 30th September, 2019 and its financial performance and its cash flows for the year then ended in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities (the IFRS for SMEs).

Basis for qualified opinion

As disclosed in Note 2(c) to the financial statements, the Club does not comply with the provisions of Section 28 of the IFRS for SMEs with respect to employees' benefits. The effects on the financial statements of the failure to record and disclose the requirements under the IFRS for SMEs Section 28: Employee Benefits have not been determined.

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Club in accordance with the ethical requirements that are relevant to our audit of the financial statements in Barbados, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the IFRS for SMEs, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Club's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Club or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Club's financial reporting process.



GAITRI MAHABIR CONSULTING INC.

INDEPENDENT AUDITORS' REPORT (Continued)

To the Members of the Barbados Yacht Club

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Club's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Club's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Club to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



GAITRI MAHABIR CONSULTING INC.

INDEPENDENT AUDITORS' REPORT (Continued)

To the Members of the Barbados Yacht Club

Other matters

The financial statements of the Club for the year ended 30 September, 2018 were audited by another firm of auditors who expressed a qualified opinion on those financial statements in their report dated 19 November, 2018.

This report is made to the Club's members, as a body. Our audit work has been undertaken so that we may state to the Club's members, those matters that we are required to state to them in our auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Club and its members as a body, for our audit work, for this report, or for the opinion we have formed.

CHARTERED ACCOUNTANT

14 December, 2019

Barbados

THE BARBADOS YACHT CLUB

BALANCE SHEET AS AT 30TH SEPTEMBER 2019

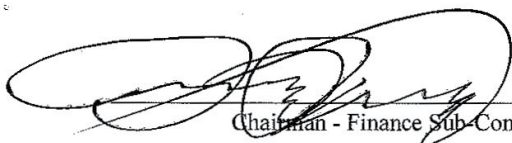
(Expressed in Barbados Dollars)

	NOTES	2019	2018
ASSETS		\$	\$
CURRENT ASSETS			
Cash		522,938	678,494
Security deposit		3,874	3,759
Accounts receivable		775,753	1,007,803
Prepayments and other receivables		115,304	55,713
Inventories	3	58,405	72,198
		<u>1,476,274</u>	<u>1,817,967</u>
CURRENT LIABILITIES			
Accounts payable and accrued liabilities	4	109,849	341,873
Subscriptions in advance		1,424,290	1,484,768
		<u>1,534,139</u>	<u>1,826,641</u>
WORKING CAPITAL (DEFICIENCY)		(57,865)	(8,674)
PROPERTY, PLANT AND EQUIPMENT	5	20,976,855	21,072,145
BONDS PAYABLE	6	(183,000)	(406,000)
		<u>20,735,990</u>	<u>20,657,471</u>
Represented by:			
MEMBERS' FUND			
Capital reserve		153,400	153,400
Accumulated surplus		20,582,590	20,504,071
		<u>20,735,990</u>	<u>20,657,471</u>

The accompanying notes form an integral part of these financial statements.

Approved by the Committee of Management on 16th Dec. 2019 and signed on its behalf by:


Commodore


Chairman - Finance Sub-Committee

THE BARBADOS YACHT CLUB

STATEMENT OF CHANGES IN MEMBERS' FUNDS FOR THE YEAR ENDED 30TH SEPTEMBER 2019

(Expressed in Barbados Dollars)

	Capital reserve \$	Accumulated surplus \$	Total \$
Balance - 30 September, 2017	153,400	20,601,657	20,755,057
Net deficit for the year	—	(97,586)	(97,586)
Balance - 30 September, 2018	153,400	20,504,071	20,657,471
Net surplus for the year	—	78,519	78,519
Balance - 30 September, 2019	153,400	20,582,590	20,735,990

The accompanying notes form an integral part of these financial statements.

THE BARBADOS YACHT CLUB

STATEMENT OF INCOME AND EXPENDITURE FOR THE YEAR ENDED 30TH SEPTEMBER 2019

(Expressed in Barbados Dollars)

	Notes	2019 \$	2018 \$
SUBSCRIPTIONS			
Subscriptions	7	1,705,867	1,727,808
Entrance fees		53,500	59,800
		<hr/> 1,759,367	<hr/> 1,787,608
DEPARTMENT SURPLUS (DEFICIT)			
Other Income		10,763	5,554
Old Year's Night		23,583	9,250
Interest earned		115	112
Tennis	8	(9,386)	9,636
Gym	9	42,519	45,576
Boating	10	17,148	48,519
Food and Beverage	11	(50,274)	(231,450)
House	12	(165,037)	(213,787)
		<hr/> (130,569)	<hr/> (326,590)
EXPENSES:			
Administrative expenses	13	701,774	740,595
Depreciation	5	294,378	257,981
Repairs, maintenance and equipment rentals	14	221,673	206,430
Utilities	15	159,721	154,714
Property taxes		90,250	126,000
Bank charges		65,341	54,614
		<hr/> 1,533,139	<hr/> 1,540,334
SURPLUS/(DEFICIT) FOR THE YEAR BEFORE INTEREST		95,661	(79,316)
BOND INTEREST		<hr/> 17,142	<hr/> 18,270
NET SURPLUS / (DEFICIT)		<hr/> 78,519	<hr/> (97,586)

The accompanying notes form an integral part of these financial statements.

THE BARBADOS YACHT CLUB

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30TH SEPTEMBER 2019

(Expressed in Barbados Dollars)

	2019	2018
	\$	\$
OPERATING ACTIVITIES		
Net profit/(deficit)	78,519	(97,586)
Depreciation	294,378	257,981
Interest earned	(115)	(112)
Bond interest	17,142	18,270
	<hr/>	<hr/>
Operating surplus before working capital changes	389,924	178,553
Increase in security deposit	(115)	(112)
Decrease/(increase) in accounts receivable	232,051	(47,502)
(Increase)/decrease in prepayments and other receivables	(59,591)	19,808
Decrease in inventories	13,792	2,970
(Decrease)/increase in accounts payable and accrued liabilities	(232,024)	10,163
(Decrease) increase in subscriptions in advance	(60,478)	(8,687)
	<hr/>	<hr/>
Cash generated from operations	283,559	155,193
Interest received	115	112
	<hr/>	<hr/>
<i>Net cash from operating activities</i>	283,674	155,305
FINANCING ACTIVITIES		
Bonds repaid	(223,000)	-
Bond interest paid	(17,142)	(18,270)
	<hr/>	<hr/>
<i>Net cash from financing activities</i>	(240,142)	(18,270)
INVESTING ACTIVITIES		
Additions to property, plant and equipment	(199,088)	(129,314)
	<hr/>	<hr/>
(DECREASE) / INCREASE IN NET CASH	(155,556)	7,721
CASH - beginning of year	678,494	670,773
	<hr/>	<hr/>
CASH - end of year	522,938	678,494
	<hr/>	<hr/>

The accompanying notes form an integral part of these financial statements.

THE BARBADOS YACHT CLUB
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30TH SEPTEMBER 2019
(Expressed in Barbados Dollars)

1. STATUS AND PRINCIPAL ACTIVITIES

The status of the Barbados Yacht Club (the Club) is that of a club. Upon winding up or dissolution the proceeds shall be divided equally among all Full Members and Honorary Life Members.

The Club's activities are the promotion of yachting, lawn tennis and other social amenities.

2. SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of preparation

The financial statements are prepared in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities (the IFRS for SMEs) applicable in Barbados except as indicated in 2 (c) below.

A number of amendments to the IFRS for SMEs were effective for annual periods beginning on or after 1 January, 2017. The Club has applied the amendments in preparing these financial statements and the amendments have had no impact on the financial statements.

(b) Estimates

Preparation of financial statements in conformity with the IFRS for SMEs requires management to make estimates and assumptions that affect the amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported revenues and expenses during the period. Actual results could differ from those estimates.

(c) Pension plan

The Club operates a defined benefit pension plan which is funded by payments from the Club taking account of the recommendations of an independent qualified actuary.

Under Section 28: Employee Benefits of the IFRS for SMEs, pension accounting costs are assessed using the projected unit credit method. Under this method, the cost of providing pensions is charged to the statement of income and expenditure so as to spread the regular cost over the service lives of employees in accordance with the advice of an independent qualified actuary, who carries out a full valuation of the plan every three years. The pension obligation is measured as the present value of the estimated future cash outflows using interest rates of long-term government securities.

At the balance sheet date, the Club has not complied with the above policy and, to this extent, it does not comply with Section 28: Employee Benefits of the IFRS for SMEs.

(d) Inventories

Inventories are valued at the lower of cost and net realisable value. Net realisable value is the amount at which the inventories can be realised in the normal course of operations.

Cost is determined on a first-in, first-out basis and includes all expenditure incurred in the normal course of business to bring inventories to their present location and condition. The cost of finished goods includes a portion of relevant overhead expenses. Allowance is made for slow moving and obsolete stock.

THE BARBADOS YACHT CLUB

NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH SEPTEMBER 2019 (Expressed in Barbados Dollars)

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(e) **Property, plant and equipment**

Items of property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. Crockery, glassware and items of furniture and equipment with low values are not depreciated, but expensed against income when purchased.

Depreciation is charged so as to allocate the cost of assets less their residual values over their estimated useful lives, using the straight-line method. The following annual rates are used for this purpose:

Buildings	2.0%
Improvements to tennis courts	10.0%
Furniture, equipment and software	10.0% - 100.0%

If there is an indication that there has been a significant change in the depreciation rate, useful life or residual value of an asset, the depreciation of that asset is revised prospectively to reflect the new expectations.

(f) **Bond payable**

Bonds payable are recognized initially at the transaction price (that is the present value of cash payable to the bond holders including transaction costs). Bonds payable are subsequently measured at amortized cost with interest recognized using the effective interest method.

(f) **Revenue**

The club recognizes revenue when the amount of revenue can be reliably measured, and it is probable that future economic benefits will flow to the Club. Revenue is measured at the fair value of the consideration that is received or receivable in the ordinary course of club and membership activities and is shown net of value added tax and discounts, if applicable.

Specifically, subscriptions are recorded on an accrual basis over the period that reflects the timing, nature and value of benefits provided. Subscriptions relating to future periods are reflected as subscriptions in advance on the balance sheet. All other revenue is recorded when earned.

(g) **Foreign currency**

The financial statements are expressed in Barbados dollars. Non-monetary assets and liabilities and transactions occurring in foreign currencies are translated into Barbados dollars at the rates of exchange prevailing on the date of each transaction. Monetary assets and liabilities denominated in a foreign currency are translated into Barbados dollars at the exchange rates ruling at the date of the balance sheet. Exchange gains and losses arising are recognised in the statement of income and expenditure.

THE BARBADOS YACHT CLUB

NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH SEPTEMBER 2019

(Expressed in Barbados Dollars)

3. INVENTORIES	2019	2018
	\$	\$
Food	19,399	19,598
Beverages	12,430	18,574
Supplies	6,930	11,317
Wine	8,747	8,599
Souvenirs	10,053	7,782
Other	846	6,328
	<u>58,405</u>	<u>72,198</u>
 4. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES	 2019	 2018
	\$	\$
Accrued liabilities	(57,856)	193,424
Trade payables	108,568	106,127
Other payables	59,137	42,322
	<u>109,849</u>	<u>341,873</u>

THE BARBADOS YACHT CLUB

NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH SEPTEMBER 2019

(Expressed in Barbados Dollars)

5. PROPERTY, PLANT AND EQUIPMENT

	Land & Buildings	Improvement to tennis courts	Furniture & equipment	Total
Cost	\$	\$	\$	\$
Balance - 30 September, 2017	21,845,777	205,726	1,549,262	23,600,765
Additions	-	-	129,314	129,314
Balance - 30 September, 2018	21,845,777	205,726	1,678,576	23,730,079
Additions	-	-	199,088	199,088
Disposal	-	-	(52,000)	(52,000)
Balance - 30 September, 2019	21,845,777	205,726	1,825,664	23,877,167
Depreciation				
Balance - 30 September, 2017	992,772	167,831	1,239,350	2,399,953
Depreciation	154,677	4,502	98,802	257,981
Balance - 30 September, 2018	1,147,449	172,333	1,338,152	2,657,934
Depreciation	154,677	4,502	135,199	294,378
Disposal	-	-	(52,000)	(52,000)
Balance - 30 September, 2019	1,302,126	176,835	1,421,351	2,900,312
Net book values				
Balance - 30 September, 2018	20,698,328	33,393	340,424	21,072,145
Balance - 30 September, 2019	20,543,651	28,891	404,313	20,976,855

On 1 October, 2009, the Club adopted the IFRS for SMEs and deemed the carrying value of its land and buildings totaling \$20,000,000 to be its cost resulting in the transfer of appraisal surplus totaling \$16,636,372 to accumulated surplus.

THE BARBADOS YACHT CLUB

NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH SEPTEMBER 2019

(Expressed in Barbados Dollars)

PROPERTY, PLANT AND EQUIPMENT (Continued)

The cost of property, plant and equipment at historical cost would have been as follows:

	2019	2018
	\$	\$
Land and buildings	5,209,405	5,209,405
Improvement to tennis courts	205,726	205,726
Furniture and equipment	1,825,664	1,678,576
	<u>7,240,795</u>	<u>7,093,707</u>

6. BONDS

	2019	2018
	\$	\$
Bonds Payable	<u>183,000</u>	<u>406,000</u>

These bonds are unsecured and bear interest at 4.5% (2018 - 4.5%) per annum. The bonds were issued with maturities ranging from 2 to 6 years (2017 to 2021) and are repayable at the discretion of the Club. \$233,000 was repaid in 2019.

7. SUBSCRIPTIONS

	2019	2018
	\$	\$
Full and absentee	1,563,816	1,596,914
Visiting	<u>142,051</u>	<u>130,894</u>
	<u>1,705,867</u>	<u>1,727,808</u>

THE BARBADOS YACHT CLUB

NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH SEPTEMBER 2019

(Expressed in Barbados Dollars)

8. TENNIS	2019	2018
	\$	\$
Income	17,069	19,437
Wages	18,936	2,295
National Insurance	2,414	258
Expenses	5,105	7,248
	26,455	9,801
Net (deficit)/surplus	(9,386)	9,636
9. GYM	2019	2018
	\$	\$
Member fees	46,448	53,943
Management fees	-	6,000
Repairs and maintenance	2,653	540
Cleaning	36	779
Other expenses	1,240	1,048
	3,929	8,367
Net surplus	42,519	45,576
10. BOATING	2019	2018
	\$	\$
Income	240,285	215,072
Wages	145,591	132,676
National insurance	18,277	14,969
Other Expenses	59,269	18,908
	223,137	166,553
Net (deficit) / surplus	17,148	48,519

THE BARBADOS YACHT CLUB

NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH SEPTEMBER 2019

(Expressed in Barbados Dollars)

11. FOOD AND BEVERAGE	2019	2018
	\$	\$
Sales	1,903,057	1,768,078
Cost	959,617	976,369
Gross Profit	943,440	791,709
Gross Profit %	49.57%	44.78%
Rental Income	14,710	15,533
Total Income	958,150	807,242
DIRECT COSTS		
Wages	648,664	664,007
National Insurance	94,428	83,794
	743,092	747,801
INDIRECT COSTS		
Salaries	105,211	112,449
Cleaning supplies	31,841	51,699
Napkins and paper supplies	25,170	5,255
Equipment repairs, replacements and rentals	25,060	26,215
Music and entertainment	18,460	24,160
Gas and fuel	17,971	17,312
Laundry and linen	10,544	12,724
Crockery and glassware	8,873	13,888
Transportation	7,189	6,505
Stationery	3,685	7,521
Uniforms	3,237	5,340
Computer support and training	3,685	4,363
Advertising	3,306	403
Licenses	1,100	3,057
	265,332	290,891
TOTAL COSTS	1,014,908	1,038,692
Net deficit before general and administrative expenses	(50,274)	(231,450)

THE BARBADOS YACHT CLUB

NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH SEPTEMBER 2019

(Expressed in Barbados Dollars)

12. HOUSE	2019	2018
	\$	\$
Security - contracted	44,892	72,260
Security - in-house	73,088	56,041
Wages	29,486	66,193
National Insurance	13,468	10,775
Other Expenses	4,103	8,518
	<hr/>	<hr/>
	165,037	213,787
Net deficit	<hr/> (165,037)	<hr/> (213,787)
 13. ADMINISTRATIVE EXPENSES	 2019	 2018
	\$	\$
Administrative salaries	221,589	274,256
Audit and professional fees	194,947	107,027
Pension contribution (Note 16)	68,855	125,847
Insurance	67,436	62,061
Miscellaneous and office supplies	39,547	44,856
Consultancy and computer support fees	28,815	29,386
National Insurance	27,661	21,659
Printing and stationery	19,124	18,260
Severance	17,568	-
Entertainment - members and management	8,586	10,687
Staff meals and travel costs	4,682	4,093
Postage	2,399	8,592
Periodicals, papers & subscriptions	549	1,021
Freight and duties	16	2,271
Bad debt expense	-	30,579
	<hr/>	<hr/>
Total expenditure	<hr/> 701,774	<hr/> 740,595

THE BARBADOS YACHT CLUB

NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH SEPTEMBER 2019

(Expressed in Barbados Dollars)

14. REPAIR, MAINTENANCE AND EQUIPMENT RENTALS	2019	2018
	\$	\$
Wages	106,023	103,188
Grounds	33,265	50,588
Furniture and equipment	21,828	16,926
Buildings	39,166	14,939
National insurance	13,483	11,280
Equipment rentals	5,123	6,294
Uniforms	2,785	3,215
Total expenditure	221,673	206,430

15. UTILITIES	2019	2018
	\$	\$
Electricity	105,261	103,272
Water	28,386	28,223
Telephone	26,074	23,219
Total expenditure	159,721	154,714

16. PENSION PLAN

The pension plan is a non-contributory defined benefit plan and subject to a tri-annual actuarial valuation. The last valuation was performed at 1 April, 2019 and at that date the surplus of the fund was \$157,151 (2016 – unfunded liability \$37,484). The Club's required contribution rate is 2.43% of its payroll which will eliminate the surplus over 5 years. Payments made during the year amounted to \$68,855 (2018 - \$125,847) of which \$59,229 related to retroactive payments made by the Club as a result of the increase in the contribution rate to 7.25%.

For the going concern valuation, the actuaries used the same economic assumptions as those used at the prior valuation, as at 1 April, 201 as follows:

	1 April, 2019	1 April, 2016
Discount rate	6% per annum	6% per annum
Rate of pension increases	0% per annum	0% per annum
Rate of salary inflation and promotional increases	5.0% per annum	5.0% per annum
Rate of escalation of NIS Ceiling	2.5% per annum	2.5% per annum

THE BARBADOS YACHT CLUB

NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH SEPTEMBER 2019

(Expressed in Barbados Dollars)

17. MEMBERSHIP	2019	2018
At the end of the year, the membership of the Club comprised:		
Honorary life member	17	20
Full members	667	693
Privileged full members	172	171
Junior members	4	6
Provisional members	12	13
Ordinary temporary members	-	2
Honorary members	4	3
Overseas members	45	55
	<u>921</u>	<u>963</u>

During the year ended 30 September 2019, new members elected/reinstated numbered 26 whereas there were 29 resignations, 8 deaths and 31 removals.



The Barbados Yacht Club

Bay Street, St. Michael, Barbados, West Indies